

The Leadership Academy

A Model for Meeting the Leadership Needs of College of Agriculture Students.

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Introduction and Need for Innovation

- College students need to develop leadership skills to complement their technical knowledge (APLU, 2009).
- Students need to engage in activities that enhance their abilities to see the "big picture," develop an action plan, and think strategically (Crawford et al., 2011).
- Pressure from industry
- In direct response to the call, The Oregon State University College of Agricultural Sciences created the Leadership Academy



Background

• The Leadership Academy has completed two full years and is currently preparing for year three.

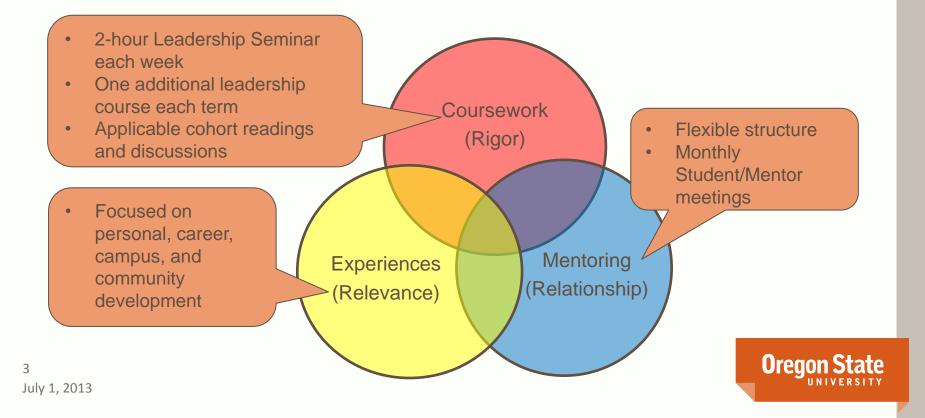
Number of Students, Mentors, and Administrators of the Leadership Academy

	Students	Mentors	Administrators
Year 1	9 (5 females, 4 males)	26	Faculty member Leadership Academy Director
Year 2	12 (6 females, 6 males)	27	Faculty member Leadership Academy Director Graduate Teaching Asst.
Year 3 (Enrolled)	19 (12 females, 7 males)	31	Faculty member Leadership Academy Director Graduate Teaching Asst.



Operational Model and Program Design

- Designed based on the rigor (coursework), relevance (experience), and relationship (mentoring) model (Dagget, 2004).
- Modeled after other Leadership programs from Purdue University and The University of Illinois



Student Requirements in the Leadership Academy

- 1. Create a Personal Development Plan (PDP)
 - 3-5 goals for self-improvement and based on career orientation
- 2. Primary Experience: Maintain an active role in a community organization
- 3. Secondary Experience: Participate in two additional group experiences
- 4. Participate in a one-credit seminar course each term
 - Weekly for two hours

Student Requirements (Continued)

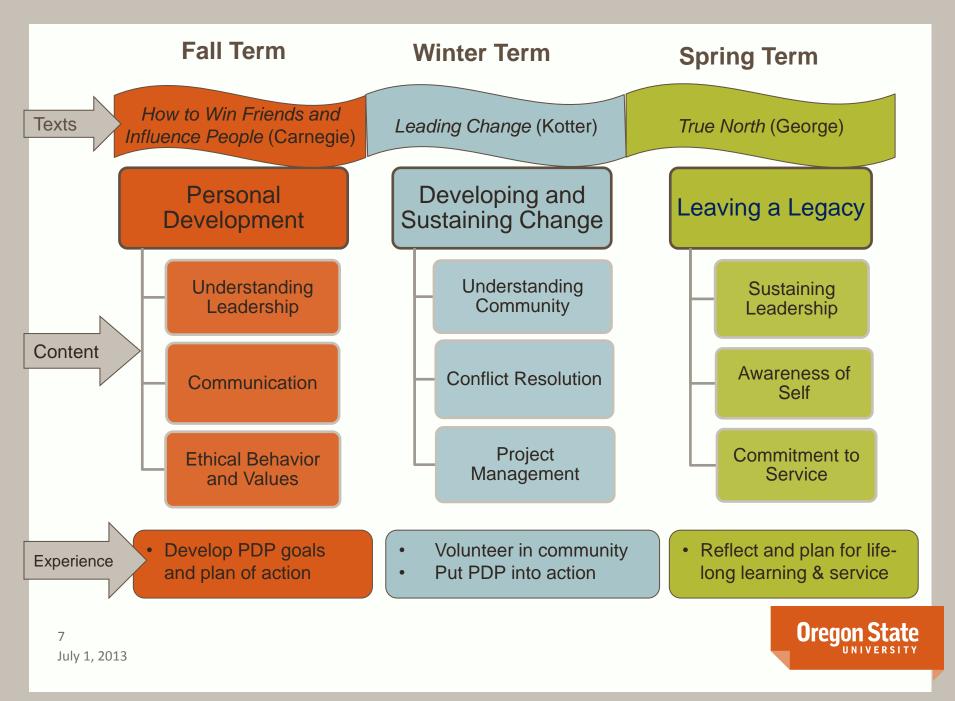
- 5. Mentor Meetings (at least once per month)
- 6. Complete one academic leadership course offering (3 credits)
- 7. Participate in leadership programs and workshops
 - One per term; on or off campus
- 8. Capstone project: document and encourage student reflection on personal growth



Innovation

- Industry focused
- Personal application
- Structured mentoring program with volunteer faculty mentors
- Cohort program
- Weekly seminar meetings
- Reading of leadership texts
- Weaves content, texts, and experiences in a purposeful way





Program and Student Evaluation

- Student Leadership Needs Assessment
 - Pre and post assessment
- Impact Assessment
 - Pre, mid, and post assessment
 - Quantifies the impact on community, campus, and self
- ILFI Wheel Assessment
 - Pre and post assessment
 - Measures individual leadership constructs
- Exit Interviews
 - Post assessment





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Results

Student Exit Interviews:

- Expressed the value of the Personal Development Plan
- Expressed the importance of the mentoring program

Faculty Mentor Feedback:

- Expressed enjoyment in spending time with students outside the classroom and observing student growth
- Appreciated the flexibility in their mentoring relationship



Financing the Leadership Academy

- Costs were offset by an endowment
- Industry partners and college supporters have provided \$230,000 in endowed scholarship money
- Costs include the salaries of a program director (.5 FTE), endowed professorship (.1 FTE), and a graduate teaching assistant (.49 FTE)
- Estimated annual costs per year are \$60,000 dollars



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Future Plans

- Plan to grow to 60 students per year
- Plan to expand the Leadership Academy to students beyond the College of Agriculture.

As it grows:

- Divide students into smaller cohorts
- Graduates will be asked to return as peer mentors
- Industry professionals will be recruited to serve as mentors

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Thank You!

Questions?

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